

NYSE Euronext At-a-Glance –As of March 31, 2009

About NYSE Euronext

NYSE Euronext (NYX) is the world's most diverse exchange group, offering a broad and growing array of financial products and services in Europe and the United States that include cash equities, futures, options, exchange-traded products, bonds, market data, and commercial technology solutions. With over 8,000 listed issues globally, NYSE Euronext's equities markets -- the New York Stock Exchange, Euronext, NYSE Arca, and NYSE Amex -- represent nearly 40% of the world's cash equities trading volume, the most liquidity of any global exchange group. NYSE Euronext also operates NYSE Liffe, the leading European derivatives business and the world's second largest derivatives business by value of trading. NYSE Euronext offers comprehensive global commercial technology, connectivity, and market data products and services through its innovative trading solutions unit, NYSE Technologies. NYSE Euronext is part of the S&P 500 index and the only exchange operator in the S&P 100 index. For more information, please visit: www.nyx.com.

Stock Listing (symbol NYX)

NYSE Euronext stock is listed in Paris (Euronext) and in New York (NYSE).

Board of Directors

Consists of eleven American and eleven European management representatives¹.

Jan-Michiel Hessels, Chairman

Marshall N. Carter, Deputy Chairman

Duncan L. Niederauer, Chief Executive Officer

Jean-François Théodore, Deputy Chief Executive Officer

Sir George Cox

Dominique Hoenn

Patricia M. Cloherty

James S. McDonald

Ellyn L. Brown

Baron Jean Peterbroeck

Sylvain Hefes

Duncan M. McFarland

Shirley Ann Jackson

Sir Brian Williamson

James J. McNulty

Rijnhard van Tets

Alice M. Rivlin

Ricardo Salgado

Management Committee

Consists of an equal number of American and European management representatives¹.

NYSE Euronext Centers of Business Operation

• NYSE Euronext is incorporated in the State of Delaware, United States.

- Primary operations in Amsterdam, Brussels, Chicago, Lisbon, London, New York, Paris, and San Francisco; offices in Hong Kong, Tokyo, Washington (DC).
- U.S. headquarters in New York and international headquarters in Paris, derivatives operations center in London and expertise centers in Amsterdam, Brussels and Lisbon.

¹ As defined in NYSE Euronext bylaws

Euronext N.V.

Euronext N.V., a subsidiary of NYSE Euronext, has successfully integrated local markets across Europe to provide users with a unified market that is broad, liquid and cost effective. Euronext is the largest central order book cash market in Europe and the second largest derivatives exchange in the world, by value of business traded.

Following the initial three-way merger of the local exchanges of Amsterdam, Brussels and Paris, Euronext acquired the London-based derivatives market LIFFE and merged with the Portuguese exchange in 2002. Euronext's unique business model incorporates the individual strengths and assets of each local market and has been implemented on all of Euronext's markets, covers technological integration, the harmonisation of market rules and the regulatory framework. The implementation of Euronext's horizontal model designed to generate synergies has proved that the most successful way to merge European exchanges is to apply global vision at a local level. Euronext's IT integration was completed in 2004, when a four-year migration plan resulted in harmonised IT platforms for cash trading (NSC[®]) and derivatives (LIFFE CONNECT[®]). As a result, every market participant now has a single point of access to trading. Euronext's IT structure was rationalized in 2005 with the creation of Atos Euronext Market Solutions (AEMS), an IT services-related vehicle between Euronext and Atos Origin which is now a leading global provider of technology services to Euronext and other global capital markets.

NYSE Group, Inc.

NYSE Group, Inc., a wholly owned subsidiary of NYSE Euronext, operates two securities exchanges: the New York Stock Exchange LLC (the "NYSE") and NYSE Arca, Inc. (formerly known as the Pacific Exchange). NYSE Group is a leading provider of securities listing, trading and market data products and services.

The NYSE is the world's largest and most liquid cash equities exchange. The NYSE provides a reliable, orderly, liquid and efficient marketplace where investors buy and sell listed companies' common stock and other securities. NYSE Arca, the first open, all electronic stock exchange in the United States, has a leading position in trading exchange-traded funds and exchange-listed securities. NYSE Arca is also an exchange for trading equity options. NYSE Arca's trading platforms provide customers with fast electronic execution and open, direct and anonymous market access. NYSE Regulation, an independent not-for-profit subsidiary, regulates member organizations through the enforcement of marketplace rules and federal securities laws. NYSE Regulation also ensures that companies listed on the NYSE and NYSE Arca meet their financial and corporate governance listing standards.

NYSE Arca Options offers immediate, cost-effective electronic order execution in nearly 2,000 options issues with greater transparency, reliability and performance. NYSE Bonds is the largest centralized and most transparent bond market of any U.S. exchange or other

self-regulatory organization. It offers investors a broad selection of bonds: corporate (including convertibles), agency and government bonds.

A unit of NYSE Euronext (NYX), NYSE Euronext Advanced Trading Solutions is a leader in providing complete connectivity, data management and transaction solutions for trading firms, vendors and financial markets throughout the world. Offering a suite of comprehensive, best-of-breed commercial technology solutions that include advanced end-to-end market data management, global exchange connectivity and matching technologies, co-location systems, and super low-latency order routing capabilities, NYSE Euronext Advanced Trading Solutions' products attract and enable the free flow of liquidity for high-volume markets around the world. This unit operates SFTI, one of the world's largest, most reliable financial transaction networks; NYSE TransactTools, the high-performance, end-to-end connectivity software; and Wombat, offering the industry's most advanced platform for real-time market data distribution and integration. With offices across the U.S., Europe, Singapore and Japan, NYSE Euronext Advanced Trading Solutions' commitment to superior development, engineering and customer service has earned the trust to power the trading operations of hundreds of global financial institutions, including core technology for 17 of the world's 20 largest securities firms. For additional information visit: <http://www.nyse.com/tradingsolutions>.

More on NYSE Euronext, the First Truly Global Financial Marketplace Group

Delivering significant benefits to Euronext and NYSE shareholders, issuers, users and employees.

1 – NYSE Euronext leadership

- The most varied stock market group worldwide: listings, cash equities, equity and interest rate derivatives, ETFs, bonds and market data.
- NYSE Euronext's aggregate market capitalization as of March 31, 2009 was **\$14.7/€11.3 trillion**. Based on domestic market values published by the WFE, NYSE Euronext is larger than the next four largest exchange groups combined.
- The average combined daily value of stocks traded on NYSE Euronext is **\$85.6/ €65.6 billion** (as of March 31, 2009) much larger than the next largest exchange, NASDAQ, which was **\$68.7. / €52.6 billion**.
- **50** companies with a combined market cap of approximately **\$2.1/€1.6 trillion** are cross-listed on NYSE and Euronext (as of April 30, 2009).

2 – NYSE Euronext synergies

- Delivering cost and revenue synergies estimated at **\$375 million** by end of 2010. Of this amount, approximately **\$275 million** are cost synergies and **\$100 million** are revenue synergies.
- Below is a link to the archive presentation of the Fourth-Quarter 2007 Technology Integration Update. <http://library.corporate->

ir.net/library/12/129/129145/items/278013/NYX_Technology_Integration_Update.pdf

- Leveraging technology synergies - platforms, data centers and networks – for **\$250 million** cost savings by end of 2010 included in the cost synergies mentioned above. The **\$25 million** of non-technology savings have already been exceeded.

3 – NYSE Euronext benefits for users & customers

Intermediaries

- Out of 227 Euronext members and 605 NYSE members only 40 are common to each exchange.
- Providing superior technology infrastructure to deliver highly robust, efficient, reliable and scalable platforms in both cash and derivatives trading.

Investors

- Offering broad product and services among asset classes and businesses: creating new business opportunities for development of new cross-border products, such as ETFs and other derivative securities, and leveraging LIFFE expertise to develop futures presence in the United States.
- Covering more time zones than any other exchange group.

Issuers

- Providing access to U.S., European and global investors while giving issuers of all sizes, sectors and geographies a choice to list their securities in two of the world's main currencies: in euro in the Eurozone covered by European regulations, or in dollar in the United States, with U.S. registered shares.
- Pre-eminent brand, providing access to the deepest global liquidity pools to provide global issuers with maximum flexibility to raise capital. In addition, access to the largest base of institutional and retail investors, and the ability to gain the broadest visibility.
- Leveraging the world's most recognized exchange brands to increase share of international listings.
- Development of transatlantic indices.

4 – NYSE Euronext regulation

- NYSE Euronext's structure safeguards the regulatory and market structure under which companies currently operate on Euronext and the NYSE. U.S. regulations will apply only to those companies that are registered and listed on the NYSE. Any company listed in Europe will be subject to its local regulation. This principle has been endorsed by a Memorandum of Understanding signed between the five Euronext regulators (AFM, AMF, CBFA, CNMV, FSA) and the SEC.

5 – NYSE Euronext governance

- Ensuring balanced governance, the composition of the Board of Directors and the Nomination and Governance Committee responsible for nominating Board members will have an equal number of European and American members. The Management Committee consists of an equal number of American and European management representatives².
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2 As defined in NYSE Euronext bylaws

Cautionary Note Regarding Forward-Looking Statements

This press release may contain forward-looking statements, including forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements include, but are not limited to, statements concerning NYSE Euronext's plans, objectives, expectations and intentions and other statements that are not historical or current facts. Forward-looking statements are based on NYSE Euronext's current expectations and involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied in such forward-looking statements. Factors that could cause NYSE Euronext's results to differ materially from current expectations include, but are not limited to: NYSE Euronext's ability to implement its strategic initiatives, economic, political and market conditions and fluctuations, government and industry regulation, interest rate risk and U.S. and global competition, and other factors detailed in NYSE Euronext's reference document for 2008 ("document de référence") filed with the French Autorité des Marchés Financiers (Registered on April 28, 2009 under No. R. 09-031), 2008 Annual Report on Form 10-K and other periodic reports filed with the U.S. Securities and Exchange Commission or the French Autorité des Marchés Financiers. In addition, these statements are based on a number of assumptions that are subject to change. Accordingly, actual results may be materially higher or lower than those projected. The inclusion of such projections herein should not be regarded as a representation by NYSE Euronext that the projections will prove to be correct. This press release speaks only as of this date. NYSE Euronext disclaims any duty to update the information herein.