

December 2007

Subject: Business Continuity Planning

Dear Sir or Madam:

Given today's global business climate, NYSE Euronext – United States (“NYSE”) is committed to maintaining its preparedness in the face of business interrupting events such as inclement weather, transportation disruptions, natural disasters, terrorism and pandemic flu. NYSE has implemented an effective business continuity strategy and has devoted significant resources for the development, maintenance and testing of business continuity plans geared towards mitigating risks associated with these events. Furthermore, NYSE actively participates in the Securities Industry & Financial Markets Association's (“SIFMA”) initiatives concerning business continuity planning, awareness and exercises.

If you have any questions concerning NYSE's preparedness for a contingency event, please contact:

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New York, NY 10005  
(212) 656-3267

Thank you.

Sincerely,

